

Dean's Annual Report  
Artis College of Science and Technology  
Submitted by Arthur E. Carter  
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I have served as the Interim Dean of the Artis College of Science and Technology since July 1, 2021. During that time I have advocated for the college, its faculty and students at every opportunity. Being an Interim Dean I did not have defined goals beyond the dean's responsibilities in the T&R Faculty Handbook. I have addressed the 4 bulleted points below for the responsibilities of academic deans.

As defined in the Teaching and Research Faculty Handbook in section 4.1.3.1, the roles and responsibilities of Deans primarily:

- to lead the faculty and staff of the college in developing and delivering educational opportunities of the highest quality possible for students, consistent with the mission of the College,

The college's mission is:

The Artis College of Science and Technology prepares students with the skills and expertise essential to the Commonwealth and the nation. The College emphasizes the theory and applications of science, mathematics, and technology. The College develops students' creative and critical thinking skills and teaches students to analyze problems and implement solutions to a vast array of challenges in our local, national and global communities. Students will be prepared to bring creative and socially responsible innovations to the workplace and society.

The college has continued to focus its efforts to provide the highest quality education opportunity possible. Since July 1st I have worked to recruit and support students at every opportunity. At this past summer's Quest sessions the college changed the format of its presentation to an "open house" model to engage students and enlighten them to the opportunities for majors and minors in our college. The feedback from faculty and prospective students has been positive and we are planning on this format for Highlander Days and Quest sessions for the upcoming recruiting season. These open houses have created an environment to allow students to learn about our unique learning opportunities and interact with chairs, faculty, and current students.

A new initiative the college is plan now for next year is an expansion of the Department of Biology's Living Learning Community. The expansion of this program will now include all the college's departments and expand the learning opportunities for all of the college's freshmen from the day they show up on campus as a freshman. The expansion will provide an opportunity to expand the individual student's connections on campus to other students and the college's faculty. The goal of increasing student to student and student to faculty connections is to fascinate learning and help with the college's retention efforts. Planning is underway now for a Fall 22 rollout.

- to lead the College in procuring and managing fiscal, human, and physical resources necessary to accomplish these goals,

I have advocated for resources for the college to support the college's mission and programs. This has been a challenging year with the number of retirements, resignations, and the enrollment trends. The college was not able to replace all the faculty lines due to the declining enrollment trend and tightening budget projections for next year. During this period it was possible to maintain the operating budget of the college's departments and hire three replacement faculty lines as well as one new faculty line through the TTIP grant.

The college also realigned the departmental administrative positions to realign the responsibilities and reduce compliment by one while increasing pay of the remaining administrative assistants and producing a savings for the university. During the past year we were able to hire two new departmental administrative assistants and a new executive administrative assistant for the Dean's Office.

This year I was also able to support the college's successful effort to acquiring a \$100,000 ETF request for a new planetarium projector. After the initiative was funded, the opportunity to upgrade to new technology increasing the resolution and life expectancy of the equipment became available. I was able to allocate college resources to fund the \$11,000 upgrade to the system that will increase its life by a couple years and provide higher quality equipment.

- to represent the college, its goals and needs to other external as well as internal constituencies,

I have represented the college both internally and externally at every opportunity this past year. I have had innumerable meetings with the Provost, Deans and other constituents. In every case I have represented the needs of the college to support the students, faculty and staff of the college. A list of the opportunities I have had to represent the college include:

- Monthly meetings with the Provost
- Weekly AALT meetings
- Weekly Dean's Council meetings
- President's Leadership Council
- Monthly RUC Operations Advisory Group
- SACSCOC Academic Advisory Committee
- Meetings with faculty candidates for two positions
- Faculty meetings
- APRE Committee meetings
- Academic Policy and Procedures Committee meetings
- Develop VCCS transfer templates for Transfer VA initiative
- Chair's Workload & Compensation Taskforce
- Augusta Health Advisory Board

- VWCC Advisory Board
- Meetings with Dr. Danilowicz
- Quest
- Highlander Days
- Tech Talent Pipeline Meetings
- ABET reaffirmation for the SCIS
- Meetings with the college's University Advancement Representative
- State of the University Address
- Partners in Excellence Celebration
- New Faculty Reception

During the short time period I was Interim Dean there were fewer opportunities for interactions with external constituents but I was able to meet with donors and alumni at several events including:

- Homecoming
- University's Commencement Ceremony
- The Artis Advisory Board Meeting
- CCI stakeholders meeting

- to promote the overall excellence and welfare of the University

While the primary way I support the overall excellence and welfare of the University it through my work for the college, I do as Dean have some opportunities to have effect beyond my college. I have at every opportunity worked to maintain and improve the university's welfare. Opportunities to have impact beyond the Artis College have included events such as:

- Weekly AALT meetings
- Weekly Dean's Council meetings
- President's Leadership Council
- Service on the APRE committee
- Service on the Academic Policy and Procedures Committee
- Service on the Chair's Workload & Compensation Taskforce
- SACSCOC Academic Advisory Committee

I have also worked on the objectives of the University's 2017-2023 Strategic Plan goals. This year work was accomplished in fulfilling Goals 1.A.3 and 3.D.