# Advancement, University Relations and Enrollment Management Committee

September 2021

## RADFORD UNIVERSITY

**Board of Visitors** 



## ADVANCEMENT, UNIVERSITY RELATIONS AND ENROLLMENT MANAGEMENT COMMITTEE 4 P.M. \*\*

4 P.M. \*\*

#### SEPTEMBER 9, 2021 MARY ANN JENNINGS HOVIS MEMORIAL BOARD ROOM THIRD FLOOR, MARTIN HALL, RADFORD, VA

#### DRAFT AGENDA

• CALL TO ORDER Ms. Lisa Throckmorton, Chair

• APPROVAL OF AGENDA Ms. Lisa Throckmorton, Chair

• APPROVAL OF MINUTES Ms. Lisa Throckmorton, Chair

o April 22, 2021

ENROLLMENT MANAGEMENT REPORT Mr. Craig Cornell, Vice President

o Enrollment Update for Enrollment Management

• ADVANCEMENT and UNIVERSITY
RELATIONS REPORT
Ms. Wendy Lowery, Vice President
for Advancement and University Relations

University Relations

Alumni Relations

o Annual Giving

o Giving Overview

o Capital Campaign Update

Moving Forward

OTHER BUSINESS Ms. Lisa Throckmorton, Chair

• ADJOURNMENT Ms. Lisa Throckmorton, Chair

#### **COMMITTEE MEMBERS**

Ms. Lisa Throckmorton, Chair

Dr. Rachel Fowlkes, Vice Chair

Ms. Krisha Chachra

Mr. Mark S. Lawrence

Ms. Lisa W. Pompa

Ms. Georgia Anne Snyder-Falkinham

<sup>\*\*</sup> All start times for committee meetings are approximate. Meetings may begin either before or after the listed approximate start time as committee members are ready to proceed.

# September 2021 Meeting Materials

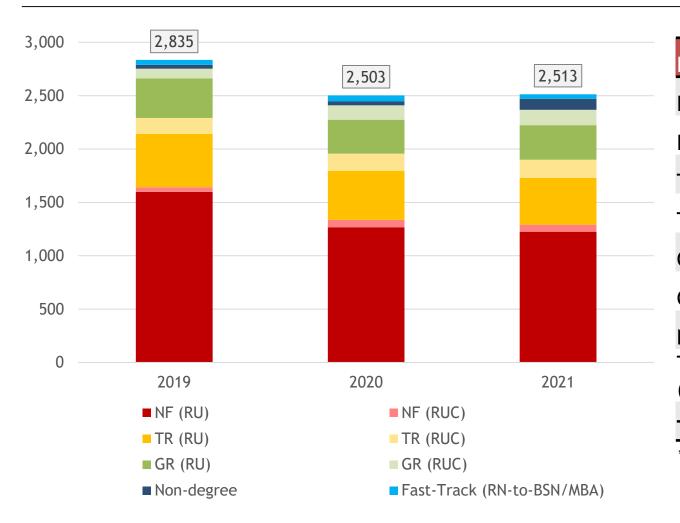
## RADFORD UNIVERSITY

**Board of Visitors** 

# Fall 2021 Enrollment Update

RADFORD UNIVERSITY

#### Enrollment - Total New Student Enrollments (excluding CBE)



Entry Segment	2019	2020	2021
Freshmen (RU)	1,599	1,267	1,226
Freshmen (RUC)	43	69	66
Transfer (RU)	500	460	437
Transfer (RUC)*	150	161	171
Graduate (RU)	370	318	324
Graduate (RUC)	91	135	144
Non-degree (RU+RUC)	36	36	103
Traditional and Fast-Track (RN-to-BSN/MBA)	46	57	42
Total New to the Institution	2,835	2,503	2,513
Graduate (RUC) Non-degree (RU+RUC) Traditional and Fast-Track (RN-to-BSN/MBA)	91 36 46 <b>2,835</b>	135 36 57 <b>2,503</b>	144 103 42

<sup>\*</sup> Includes those with or without prior bachelor's degrees

#### **New Freshmen**

	Fall 2019	Fall 2020	Fall 2021
In-State	1,497	1,211	1,138
Out-of-State	154	125	154
Total New Freshmen	1,651	1,336	1,292
Yield % (enrolled to admit ratio)	13.6%	11.2%	12.0%

Strong recovery in out-ofstate growth -and-For the first time in 10 year- an increase in yield!

#### Freshmen Indicators - New Freshmen

Measure	Fall 2019	Fall 2020	Fall 2021
High School GPA	3.30	3.32	3.31

Second highest GPA on record following last year.

Measure	Fall 2019	Fall 2020	Fall 2021
SAT Combined	1,030	1,023	1,055
ACT Composite	20.2	20.1	21.8

Highest SAT following redesign in 2017 and tied for highest ACT.

#### New Freshmen by Ethnicity

Ethnicity	Fall 2019	Fall 2020	Fall 2021
American Indian or Alaska Native	7	5	6
Asian	19	15	21
Black or African American	365	286	255
Hispanic	124	114	122
Native Hawaiian/Other Pacific Islander	0	0	0
White	946	796	771
Two or more races	123	89	77
Nonresident Alien	7	3	9
Race and Ethnicity Unknown	60	28	31
Total New Freshmen	1,651	1,336	1,292
% Multi-Cultural*	38.6%	38.1%	37.2%

<sup>\*</sup> Multi-Cultural: American Indian or Alaska Native, Asian, Black or African American, Hispanic, Native Hawaii/Other Pacific Islander, Two or more races

Page 8 of 70

#### **New Transfers**

	Fall 2019	Fall 2020	Fall 2021* (Preliminary)
In-State	585	533	524
Out-of-State	23	29	40
Total Main Campus	608	562	564

Highest out-of-state transfer enrollment in 9 years.

<sup>\*</sup>Includes Fast Track Fall A starts

#### New River Community College/Radford University Bridge Program

	Fall 2020	Fall 2021
Bridge Program Enrollments	54	58



#### **Overall Enrollment**

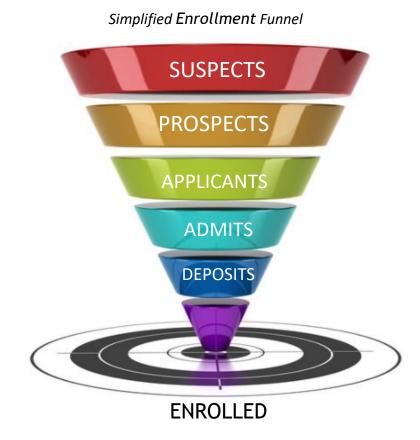
Level	Fall 2019	Fall 2020	Fall 2021 (Preliminary)
Radford Main Campus	7,218	6,580	5,666
Radford University Carilion	712	717	736
Fast-Track	-	-	44
IMPACT	37	10	37
Total Undergraduates	7,967	7,307	6,483
Radford Main Campus	989	952	994
Radford University Carilion	334	384	394
Fast-Track	-	-	14
IMPACT	2,580	2,052	1,079
Total Graduate	3,903	3,388	2,481
Total Fall Headcount	11,870	10,695	8,964
Total Fall Headcount w/o Graduate Impact Program	9,290	8,643	7,885

#### **Enrollment - Initiatives for Fall 2022 Class**

#### **Over-Arching Goal**

Normalize operations where we can and grow new initiatives along each area of the recruitment cycle:

- Keep virtual efforts that were successful;
- Start anew with previous recruitment efforts; and
- Move forward with new initiatives in a post-COVID recruitment cycle.



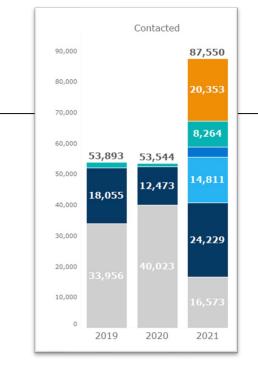
Page 12 of 70

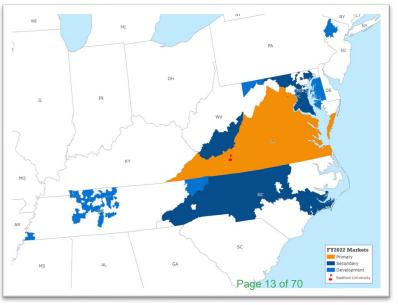
#### **Enrollment - Initiatives for Fall 2022 Class:**

#### **Application Generation**

Currently in the Application Generation stage with Suspects and Prospects:

- Adjust to reality of a post-standardized testing environment by diversifying and continue to grow our student lists where we can.
- Broaden our reach with additional leads as well as re-targeting new areas for development.
- Taking "Radford on the Road" with planned outreach events to connect with students in higher populated areas and fall open houses (again!).





#### **Enrollment - Initiatives for Fall 2022 Class**

#### Other Top Recruitment Initiatives:

- Programmatic Marketing: Fully incorporate Spring Programmatic
   Marketing initiatives and develop the next round per strategic funding.
- Social Media: Continue to enhance our social media presence through the creation of a new Admissions position (with UR alignment).
- College/Program Specific Events: Through support and alignment with Academic Affairs developing focused events, communications and tours.
  - <u>NOTE</u>: The Fall 2021 admitted student survey showed that we outperformed our competition on our "access to faculty" as being a significant factor for students in choosing Radford.

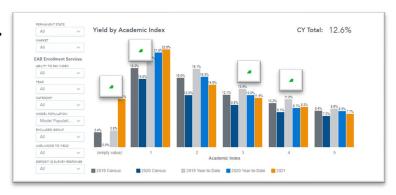


#### **Enrollment - Initiatives for Fall 2022 Class**

#### Other Top Recruitment Initiatives:

- On-Campus Recruitment Events: Providing (going back to) on campus recruitment events such as Fall Open Houses and Highlander Days that were virtual last year.
- The NRCC-RU Bridge Program: Enhancing many Bridge Program recruitment and operations efforts to normalize and grow that program now that we are able to fully run this year as originally conceptualized.
- One-Stop Model at RUC: Building a full one-stop model at RUC to maximize impact of operations and student experience.
- Fast Track and CBE: Continue and expand the Fast-Track offerings and recruitment efforts in our full first year including specific marketing investments.
- HDP Analysis and Modifications: Deep dive into our Highlander Distinction Scholarship (HDP) program analytics to find pockets of success and opportunities with new outreach initiatives.
  - <u>NOTE</u>: The Fall 2021 admitted student survey also showed that we outperformed our competition on our "availability of merit scholarships" as being a significant factor for students in choosing Radford.





Page 15 of 70

# Discussion

Page 16 of 70

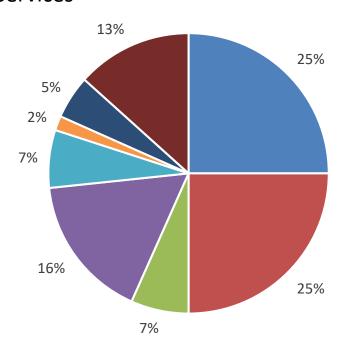
# Advancement and University Relations

RADFORD UNIVERSITY

Page 17 of 70

#### **University Relations**

#### **Creative Services**



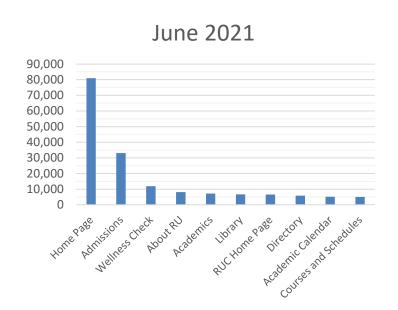
#### Projects Q2 2021

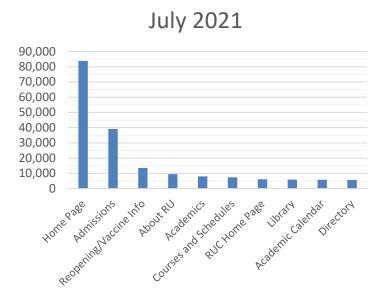
- Academic
- Administrative
- Admissions
- Advancement/Alumni
- President's Office
- Magazine
- Marketing and Branding
- RUC

Page 18 of 70

#### **University Relations**

#### Digital Communications and Marketing | Radford.edu





Page 19 of 70

#### **University Relations**

Digital Communications and Marketing | Social Media



@radfordu 14.6K followers



@RadfordUniversity 36.5K followers



@RUCRoanoke 6.2K followers



@radforduniversity55.7K followers48.7K alumni followers



@radfordu 19.8K followers



@RUCRoanoke 925 followers

Page 20 of 70

#### **Alumni Relations**

#### NATIONAL CAPITAL REGION GOLF TOURNAMENT

- Sold out at 36 teams!
- Raised over \$14k for scholarships

#### **READ WITH RADFORD**

- Fourth book installment
- Membership continues to grow

#### RADFORD NIGHT AT NATIONALS PARK

- 400+ tickets purchased
- President Lepre and Men's Basketball staff attended







#### **Alumni Relations**

#### RICHMOND CHAPTER GOLF TOURNAMENT

- Sept. 23
- 23 teams registered

#### **HOMECOMING 2021**

- Sept. 30 Oct. 2
- Free Concert with The Deloreans on Moffett Lawn!

#### PRESIDENTIAL SEARCH ALUMNI FOCUS GROUPS

 NOVA, Tidewater, Roanoke, Richmond, Out-of-State Zoom and Homecoming







#### **Annual Giving**

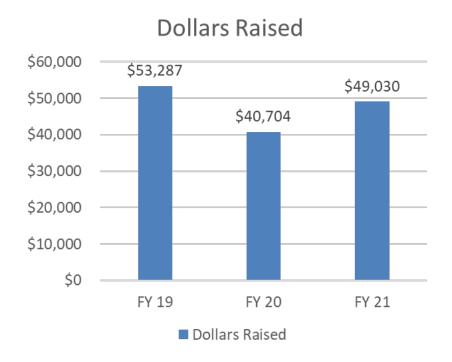
#### FY 21: Climb to 25



- Goal was 25% participation final percentage was 27.8% participation.
- Second highest number of donors in last 5 years.
- Exceeded last year by **55** donors, grew by 17.6%.
- 368 unique donors made contributions this year.
- **Over 110 d**ifferent funds received support from faculty and staff donors.
- **87** first-time donors made gifts this fiscal year.
- Over **40** Climb Ambassadors supported this campaign from all over campus,

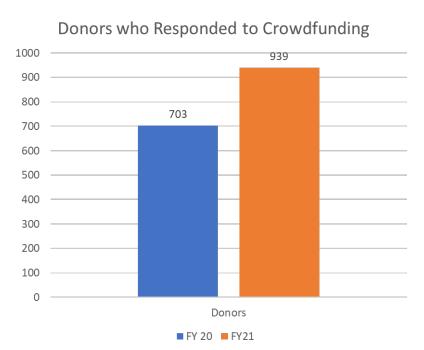
#### **Annual Giving**

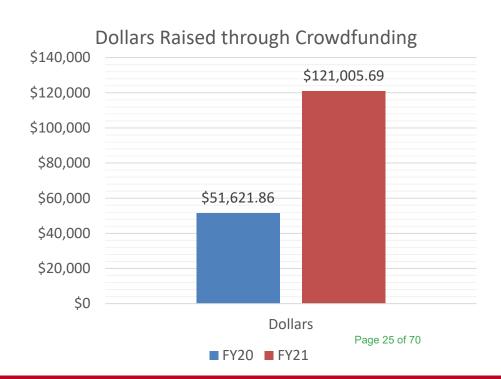
#### Telephone Outreach- Dollars Raised Comparison



#### **Annual Giving**

#### Crowdfunding





## **Giving Overview**

		FY 2021-2022		FY 2020-2021		FY 2019-2020		FY 2018-2019		FY 2017-2018
Fiscal Year-to-Date Giving:	/0	7/1/21 - 8/31/21)		7/1/20 - 8/31/20	(	7/1/19 - 8/31/19)	(	7/1/18 - 8/31/18)	(7	7/1/17 - 8/31/17)
New Pledges	\$	295,625	\$	55,955	\$	659,542	\$	4,115	\$	705,049
New Planned Gifts	\$	100,000	\$	-	\$	68,167	\$	34,964	\$	1,028,821
Outright Cash Gifts	\$	284,475	\$	287,286	\$	273,943	\$	274,981	\$	204,772
Gifts-in-kind	\$	-	\$	13,350	\$	3,932	\$	4,904	\$	15,636
Gifts of Real Estate	\$	-	\$	-	\$	-	\$	-	\$	-
Sponsored Programs	\$	-	\$	-	\$	165,900	\$	-	\$	13,700
Total Giving	\$	680,100	5	356,591	\$	1,171,485	\$	318,963	\$	1,967,978
		1 2020-2021		FY 2019-2020		FY 2018-2019		FY 2017-2018		FY 2016-2017
Fiscal Year-End Giving:		Final		Final		Final		Final		Final
New Pledges	\$	2,857,172	\$	3,955,582	\$	10,040,001	\$	11,039,677	\$	7,855,710
New Planned Gifts	\$	11,928,850	\$	1,391,622	\$	539,964	\$	1,565,555	\$	1,192,050
Outright Cash Gifts	\$	1,950,285	\$	1,934,134	\$	1,856,843	\$	1,751,071	\$	1,563,936
Gifts-in-kind	\$	44,914	\$	15,812	\$	31,902	\$	336,320	\$	128,299
Gifts of Real Estate	\$	-	\$	-	\$	-	\$	590,000	\$	-
Sponsored Programs	\$	148,459	\$	192,319	\$	42,130	\$	57,490	\$	52,485
Total Giving	\$	16,929,679	\$	7,489,470	\$	12,510,840	\$	15,340,113	\$	Page 10, 792, 480

#### **TOGETHER Campaign**

The TOGETHER Campaign website DotComm GOLD Award Winner



Page 27 of 70

# FISCAL YEAR 21 ACCOMPLISHMENTS BY VOLUME

Raised \$16.9 million - \$75.6 million towards our campaign goal

MOST DOLLARS RAISED IN UNIVERSITY HISTORY











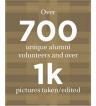


6,333 gifts, pledges, and planned gifts were processed this year

1,289
meaningful contacts were made by major gift team



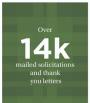
21+
scholarships were
established and
745
student scholarship
recipients were selected



















Page 28 of 70

# Moving Forward 2021-2022 Advancement and University Relations

- Campaign: \$25m needed to meet \$100m goal by 2023
- Campaign Awareness: Students and Families Focus
- Campaign Private Gatherings
- Donor Relations
- College-Based Fundraising and Newsletters
- System Efficiencies Customer Service
- Student Intern Programming
- Enrollment Management Trends, ROI, Oversight of Investments
- Website



Page 29 of 70

# Discussion

Page 30 of 70

# Minutes

# RADFORD UNIVERSITY

**Board of Visitors** 



# ADVANCEMENT, UNIVERSITY RELATIONS AND ENROLLMENT MANAGEMENT COMMITTEE 4:00 P.M. APRIL 22, 2021 JOSEPH P. SCARTELLI ATRIUM COVINGTON CENTER, RADFORD, VA

#### **DRAFT**MINUTES

#### **COMMITTEE MEMBERS PRESENT**

Ms. Lisa Throckmorton, Chair Ms. Krisha Chachra, Vice Chair

Mr. Mark S. Lawrence

#### **COMMITTEE MEMBERS ABSENT**

Ms. Georgia Anne Snyder-Falkinham

Ms. Karyn K. Moran

#### **BOARD MEMBERS PRESENT**

Mr. James R. Kibler, Jr., Vice Rector

Dr. Debra K. McMahon

Ms. Nancy Angland Rice

#### **OTHERS PRESENT**

Dr. Brian O. Hemphill, President

Ms. Karen Casteele, Secretary to the Board of Visitors and Special Assistant to the President

Dr. Lyn Lepre, Vice President for Academic Affairs and Provost

Mr. Tom Lillard, Associate Vice President for Advancement (For Advancement presentation)

Ms. Caitlyn Scaggs, Associate Vice President for University Relations (For University Relations presentation)

#### **CALL TO ORDER**

Ms. Lisa Throckmorton, Chair, formally called the Advancement, University Relations and Enrollment Management Committee meeting to order at 4:20 p.m. in the Joseph P. Scartelli Atrium, Covington Center, Radford, VA.

#### APPROVAL OF AGENDA

Ms. Throckmorton asked for a motion to approve the April 22, 2021 agenda, as published. Ms. Krisha Chachra, Vice Chair, made the motion. Ms. Nancy Angland Rice seconded, and the motion carried unanimously.

#### APPROVAL OF MINUTES

Ms. Throckmorton asked for a motion to approve the minutes of the February 11, 2021 meeting of the Advancement, University Relations and Enrollment Management Committee meeting, as published. Ms. Chachra made the motion. Ms. Rice seconded, and the motion carried unanimously.

#### ENROLLMENT MANAGEMENT REPORT

Vice President for Enrollment Management Craig Cornell provided an update on the new student fall 2021 enrollments for Radford University and Radford University Carilion (RUC), as well as a brief overview of the Enrollment Management volume of activity. He also presented a walkthrough of all communications shared with new students with an emphasis on the new initiatives in place to increase yield of admitted students.

Vice President Cornell shared freshmen applications for main campus continue to follow national trends and are at the end of the cycle. However, a strong pool of students has allowed a stronger admit percentage this year, being up 6% compared to last year. He added that following 2019 benchmarks, as of now, it is expected we will see a freshman class ranging from approximately 1,400-1,450 dependent on overall student yield rates but a clearer picture will emerge after the first week of May. Vice President Cornell shared that main campus is seeing an increase in new transfer applications allowing for larger percentage of admits and growing deposit numbers, currently slightly down over last year, but up 20% over 2019. Overall RUC enrollment growth from previous year was shared, as well as very strong entering student numbers in apps, admits and deposits for both new freshmen and transfer students.

Vice President Cornell shared an overview of the volume of student communications and activities within the Division of Enrollment Management, including 556,966 total emails sent from the Office of Admissions, 166 program information sessions at RUC completed, and over \$115,000,000 in aid awarded by the financial aid office for the 2021 freshman and transfer classes at both main campus and RUC.

In closing, Vice President Cornell distributed a packet of the communication and recruitment materials that an entering student at main campus would receive and shared many of the new initiatives that are being employed to stay in front of students throughout the entire recruitment cycle with a focus on increasing the admitted to enrolled yield percentage. A copy of the report is attached hereto as *Attachment A* and is made a part hereof.

#### **ADVANCEMENT AND UNIVERSITY RELATIONS**

Vice President for Advancement and University Relations Wendy Lowery presented updates to the Committee for University Relations, Alumni Relations, Annual Giving and the TOGETHER Campaign Launch.

Vice President Lowery stated that efforts in working with VisionPoint has been a source of strength in the quality of traffic that they are directing to our website. VisionPoint efforts has a lower bounce rate, more visits to our site and more pages while on our site. Radford is significantly out performing benchmarks on Instagram and Facebook. Vice President Lowery added that staff members are exploring how to expand efforts in these channels as they are proving effective and cost efficient.

Vice President Lowery stated that marketing efforts for Radford University Carilion has been expanded to complement the generosity of the Commonwealth of Virginia's additional funding. Traditional TV commercials and expanded digital placements specifically advertise the highly competitive and reduced tuition rate, with VisionPoint supporting these enhanced placement efforts. Vice President Lowery shared a commercial that was produced by the University Relations Media Services team titled *RUC Healthcare Heroes* and added the design team in University Relations won a Gold Addy for the Radford University Brand Guide.

Vice President Lowery also shared a video highlighting the success of February for Highlanders and highlighted the many events and activities of Alumni Relations adding that Homecoming in scheduled for September 30 through October 2, 2021.

Vice President Lowery shared that the annual giving campaign, RAD48 was a huge success raising \$57,948 dollars from 279 donors. Vice President Lowery also reported that the overall giving is currently at \$16,233,581, marking the largest amount raised in one fiscal year in University history. The announcement of a \$6 million gift was shared with the Committee, and will be celebrated publicly later this spring. A copy of the report is attached hereto as *Attachment B* and is made a part hereof.

#### **ADJOURNMENT**

With no further business to come before the Committee, Ms. Throckmorton adjourned the meeting at 5:05 p.m.

Respectfully submitted,

Ms. Kathy Murphy Executive Assistant to the Vice President for Enrollment Management

# Enrollment Management Update

RADFORD UNIVERSITY

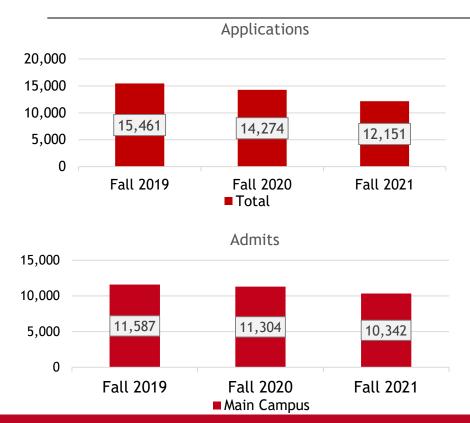
Page 35 of 70

Board of Visitors April 22, 2021

#### **RU Enrollment Data**

Page 36 of 70

#### New Freshman Applications and Admits, RU (April 19)

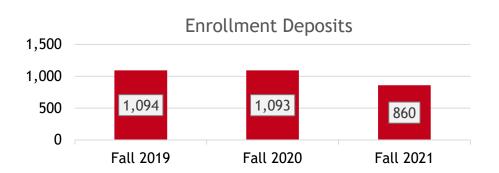


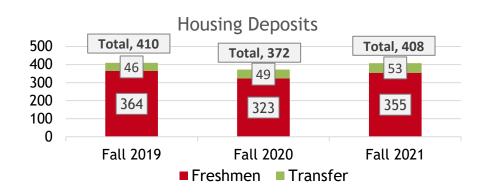
Applications differences following comparative institutions nationally.

Admit percentages up approximately 6% over last year and up 11.5% over 2019.

Page 37 of 70

#### New Freshman Enrollment and Housing Deposits, RU (April 19)



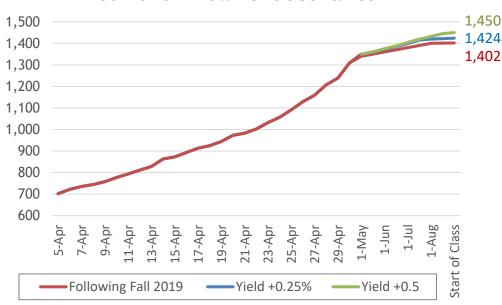


Focus now on finalizing students in the funnel toward enrollment and housing deposits.

Page 38 of 70

#### New Freshman Deposits, RU (April 19th)

#### **Current Enrollment Scenarios**



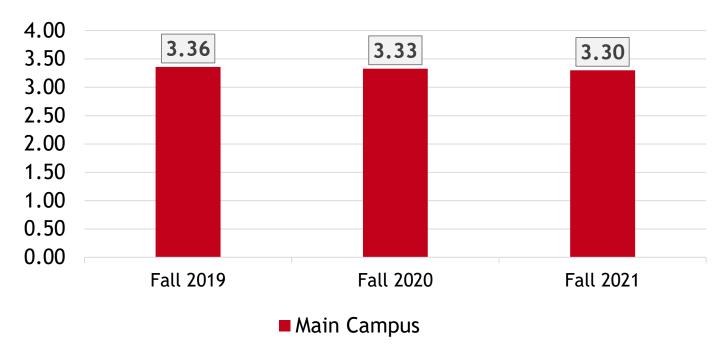
we are focusing on comparisons to 2019 (pre-COVID) as a better predictor for enrollment modelling, with new freshman enrollment scenarios ranging from approximately 1,402-1,450 based on overall yield percentages.

Due to the impacts of COVID last year,

Page 39 of 70

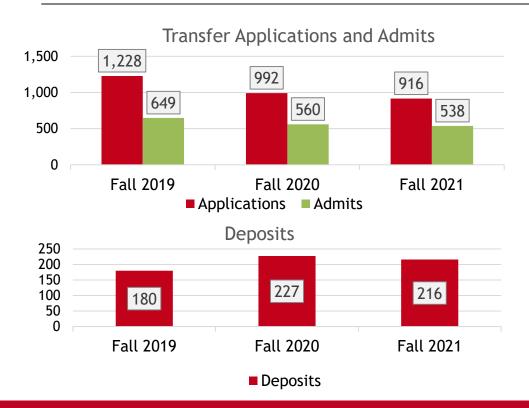
<sup>\*</sup> Based on 2019 modelling and current deposits rates

#### New Freshman Deposits - High School GPA, RU (April 19)



Page 40 of 70

#### New Transfer Enrollment Metrics, RU (April 19)



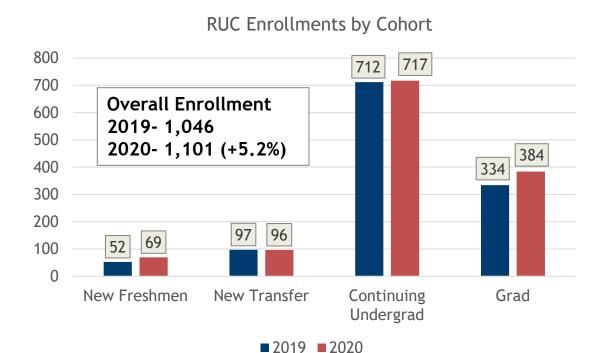
Transfer challenges continue with VCCS schools all online and our inability to meet with students on their campuses.

Strong academically prepared pool of applicants, combined with strong admit percentages leading to solid deposits so far.

Page 41 of 70

# **RUC Enrollment Data**

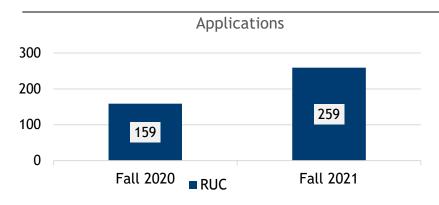
#### **RUC Overall Enrollments, 2019-2020**



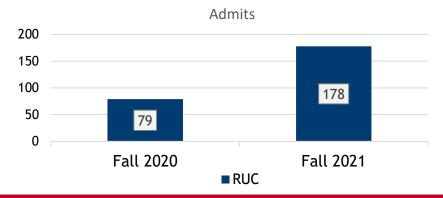
Following our enrollment growth in our first year at RUC in Fall 2020, we are seeing additional strong interest and growth for Fall 2021.

Page 43 of 70

#### New Freshman Applications and Admits, RUC (April 19)



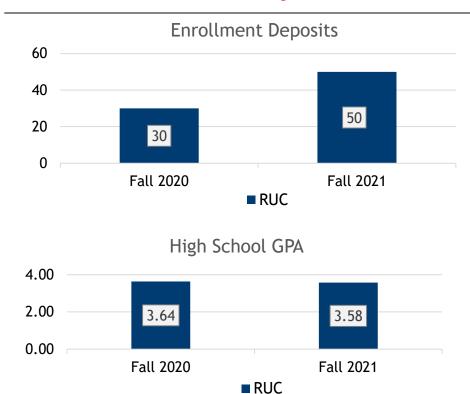
Applications and interest up considerably at 63% increase...



...Leading to admits up by 125%.

Page 44 of 70

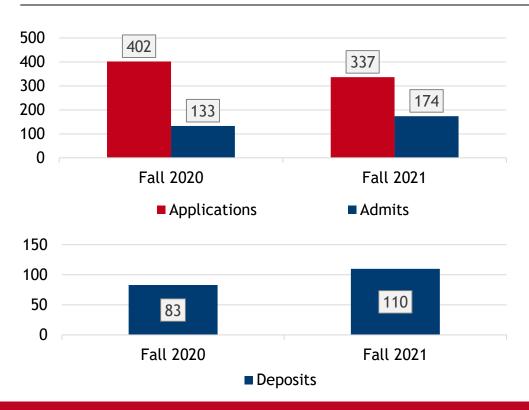
## New Freshman Deposits, RUC (April 19)



...Leading to a 67% increase in student commitments at this point of the cycle while maintaining strong GPAs.

Page 45 of 70

#### New Transfer Applications and Deposits, RUC (April 19)



Strong transfer admits (up 31%) leading to increase in student commitments by 33%.

Page 46 of 70

# Enrollment Management By the Numbers

#### **Enrollment Management By The Numbers**



- 8,185 RUC Admissions emails
- 556,966 total emails from RU Admissions
- 52 student and 21 parent emails on average per student



- 5,649 admitted students awarded aid
- 9,103 Highlander Distinction Scholarships awarded
- \$115,586,645 aid dollars awarded



- 23,769 texts in the past 2 weeks
- 48,300 general marketing texts



- 13,416 phone calls to Financial Aid in the past year
- 300 phone calls just last week made by Admissions Counselors to students
- 90% of all active admits called



- 57 virtual events at RU
- 166 program information sessions at RUC

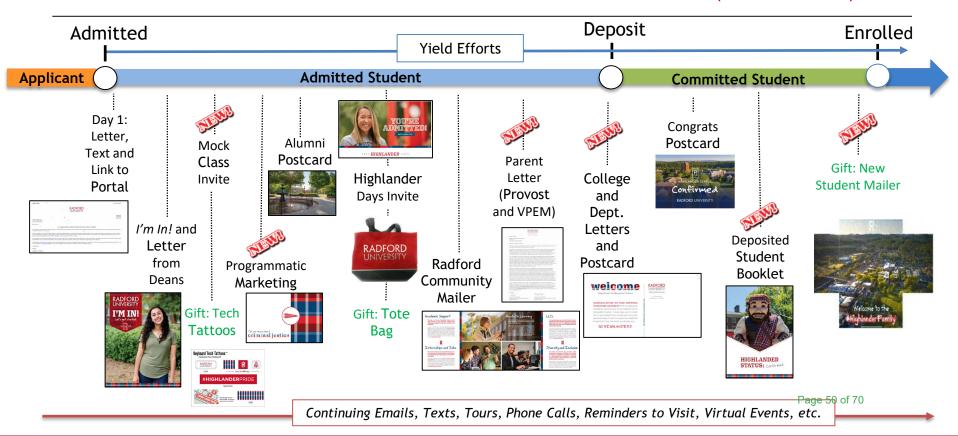


- 3,250 transcript requests
- 1,067 curriculum change requests
- 1,725 registrations for fall so far

Page 48 of 70

# Student Interaction Timeline and Materials

### Student Interaction Timeline and Materials (selected)



# Discussion

Page 51 of 70

# Advancement and University Relations

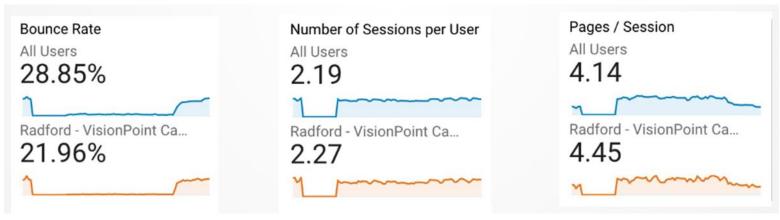
RADFORD UNIVERSITY

Page 52 of 70

April 22, 2021



#### **VisionPoint**



Page 53 of 70

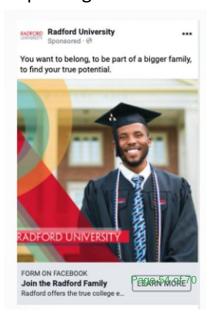
#### Facebook + Instagram

Radford is significantly out performing benchmarks on Instagram and Facebook.

We are exploring how to expand efforts in these channels as they are proving effective and

cost efficient.

408 \$44.22 5.95% CVR



#### **RUC Healthcare Heroes**



Page 55 of 70

#### Our Award-Winning Brand Guide





# **Alumni Relations**





#### February for Highlanders was a great success!







# **Alumni Relations**









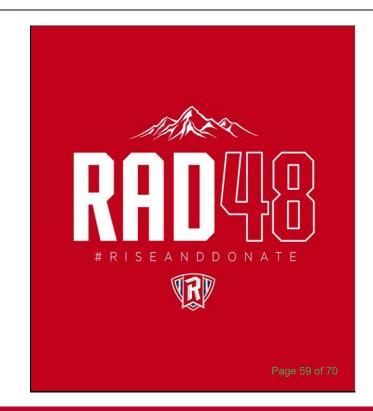
Homecoming Weekend | Sept. 30 – Oct. 2, 2021

Page 58 of 70

# **Annual Giving**

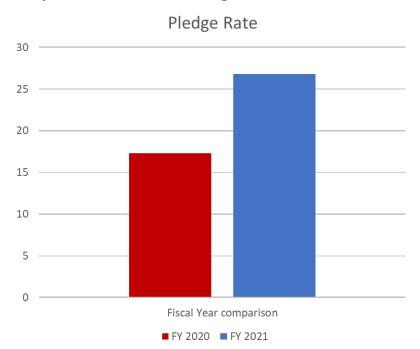
#### **RAD48 Success**

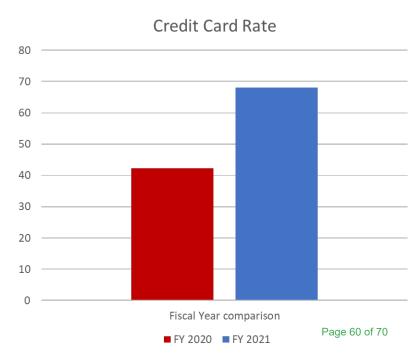
- \$57,948 raised from 279 donors.
- Goal was to have a donor for every one of our student athletes (275)
- Focused the funds raised on Highlander Club unrestricted and scholarship support



# **Annual Giving**

#### **Telephone Outreach Program**



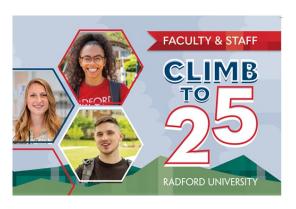


# **Giving Overview**

	FY 2021-2022			FY 2020-2021		FY 2019-2020		FY 2018-2019		FY 2017-2018	
Fiscal Year-to-Date Giving:		7/1/21 - 8/31/21)		(7/1/20 - 8/31/20	(	7/1/19 - 8/31/19)	(	7/1/18 - 8/31/18)	(7	7/1/17 - 8/31/17)	
New Pledges	\$	295,625	\$	55,955	\$	659,542	\$	4,115	\$	705,049	
New Planned Gifts	\$	100,000	\$	-	\$	68,167	\$	34,964	\$	1,028,821	
Outright Cash Gifts	\$	284,475	\$	287,286	\$	273,943	\$	274,981	\$	204,772	
Gifts-in-kind	\$	-	\$	13,350	\$	3,932	\$	4,904	\$	15,636	
Gifts of Real Estate	\$	-	\$	-	\$	-	\$	-	\$	-	
Sponsored Programs	\$	-	\$	-	\$	165,900	\$	-	\$	13,700	
Total Giving	\$	680,100	5	356,591	\$	1,171,485	\$	318,963	\$	1,967,978	
		1 2020-2021		FY 2019-2020		FY 2018-2019		FY 2017-2018		FY 2016-2017	
Fiscal Year-End Giving:		Final		Final		Final		Final		Final	
New Pledges	\$	2,857,172	\$	3,955,582	\$	10,040,001	\$	11,039,677	\$	7,855,710	
New Planned Gifts	\$	11,928,850	\$	1,391,622	\$	539,964	\$	1,565,555	\$	1,192,050	
Outright Cash Gifts	\$	1,950,285	\$	1,934,134	\$	1,856,843	\$	1,751,071	\$	1,563,936	
Gifts-in-kind	\$	44,914	\$	15,812	\$	31,902	\$	336,320	\$	128,299	
Gifts of Real Estate	\$	-	\$	-	\$	-	\$	590,000	\$	-	
Sponsored Programs	\$	148,459	\$	192,319	\$	42,130	\$	57,490	\$	52,485	
Total Giving	\$	16,929,679	\$	7,489,470	\$	12,510,840	\$	15,340,113	\$	Page 10, 792, 480	

- The Climb to 25: Faculty and Staff
- Campaign Marketing on Campus
- Premiere Launch
- Virtual Launch
- Campaign Website









Page 63 of 70





















https://vimeo.com/531505211/0ffe7746b5

Page 68 of 70

# Discussion

Page 69 of 70

# End of Board of Visitors Materials

